

2006 IOA Compensation Survey

November, 2006

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2006 Population

- □ 57.3% or 244 of the 426 IOA invitees completed and returned the survey instrument.
- 8.6% or 21 of the surveys were removed from the data analysis due to:
 - No salary data provided by participants (14 part-time, 1 full-time).
 - Volunteer or part-time employees not paid for OO work (2).
 - Stipend compensation only for part-time work (4 received stipends ranging from \$5-10.5K).

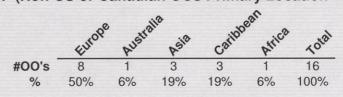
FINAL DATA ANALYSIS INCLUDES 223 IOA PARTICIPANTS.

2006 Demographics

2006 PARTICIPANTS: OVERALL DEMOGRAPHICS

					Percent	
Sector	Canadian	US	Other	Total	of Total	
Academic	3	104	4	111	50%	
Corporate	8	44	7	59	26%	
Government	7	26	0	33	15%	
Non Profit/Other	1	14	5	20	9%	
Total	19	188	16	223	100%	
Percent of Total	9%	84%	7%	100%		

Other' (Non-US or Canadian OOs Primary Location



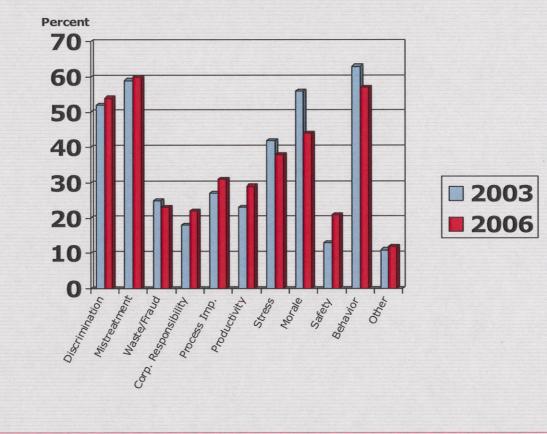
2006 US OO's Primary Location NWUS SWUS N/NCUS SCUS WUS NEUS SEUS TOTAL #00's 28 9 14 33 20 53 31 188 % 15% 5% 7% 18% 11% 28% 16% 100%

2006 Salary Overview

		U.S.*	CANADIAN*	OTHER*
ACADEMIC	Minimum	\$30.0	\$88.0	\$45.0
	Maximum	\$175.0	\$100.0	\$105.0
	Average	\$78.1	\$93.3	\$71.5
	Median	\$74.5	\$91.8	\$68.0
CORPORATE	Minimum	\$62.0	\$67.0	\$40.0
	Maximum	\$254.0	\$200.0	\$180.0
	Average	\$139.1	\$118.1	\$133.2
	Median	\$139.5	\$112.5	\$170.0
GOVERNMENT	Minimum	\$56.1	\$80.0	
	Maximum	\$197.0	\$125.0	No data
	Average	\$105.5	\$98.1	available
	Median	\$101.5	\$98.5	
N/P & OTHER	Minimum	\$25.0		\$90.0
	Maximum	\$416.0	Not enough	\$155.0
	Average	\$135.5	data, N=1	\$129.8
	Median	\$109.8		\$140.0

*Canadian salaries presented in Canadian dollars. All other in U.S. dollars

U.S. OO Self-Reported Cost Effectiveness



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Organizational Measurement of Cost Effectiveness

		2001	2003	2006
Canada	Do Estimate	9	15	26
	Don't Estimate	91	73	68
	No Answer		12	6
	Total Percentage	100	100	100
		2001	2003	2006
US	Do Estimate	7	11	10
	Don't Estimate	93	83	86
	No Answer	0	6	4
	Total Percentage	100	100	100
		2001	2003	2006
Other	Do Estimate	0	0	26
	Don't Estimate	100	100	68
	No Answer	0	0	6
	Total Percentage	100	100	100

While the majority did not provide their methods for measuring cost effectiveness, the following were provided:

*Cost of litigation avoided by use of the ombuds office.

*Cost or replacing employees who may have left without intervention.

*Outside audit for ROI (Return on Investment)

*Dividing the number of cases by total OO office budget.



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